

ALASKA

ASSET MANAGEMENT

BIANNUAL LETTER

2S2021

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Alaska Black Institucional FIA

We took advantage of the biannual letter to celebrate the 5-year anniversary of the creation of our pure equity fund, the Alaska Black Institucional FIA. Although its strategy has always been the backbone of Alaska's investment process, Institucional was our first open-end fund purely focused on this strategy; Alaska Black BDR, despite also having most of its equity invested in stocks, already contained macro strategies on Alaska's founding date. Today, practically 90% of the resources managed by Alaska are allocated to long-only strategies, distributed among the Alaska Black Institucional FIA fund, exclusive funds, our family of pension funds and the portfolios managed for foreign clients, all with exactly the same management team and investment philosophy.

The fund's 5-year anniversary opens the first window in which we can assess the consistency of results of an equities fund, which in our view, is just the minimum period of permanence that an investor should consider before investing in a fund with given strategy. Performance in shorter periods does not only reflect the quality of the management and can be contaminated by exceptionally positive or negative results, fruit of occasional highs or lows whose reasons are not within the scope of analysis of the management team, such as political shocks or noise with no impact on the fundamentals of the investees.

A fundamentalist management team's main objective is to allocate resources to companies that are poorly priced by the market, whose cash generation potential is not reflected in the screen price. The convergence of the market price to the company's intrinsic value is a process that will be seen in longer terms, and the shorter the period, the greater the potential for external interference to this fundamental in the share price.

From its inception until February 21, 2022, the date in which the Alaska Black Institutional FIA completed 5 years, the fund returned 166.89% against 61.80% of its benchmark Ibovespa.

We can see, in the brief annual summary of the fund's performance, the number of events that impacted, sometimes very intensely, the value of the share, without changing the long-term trajectory of the fund.

2017

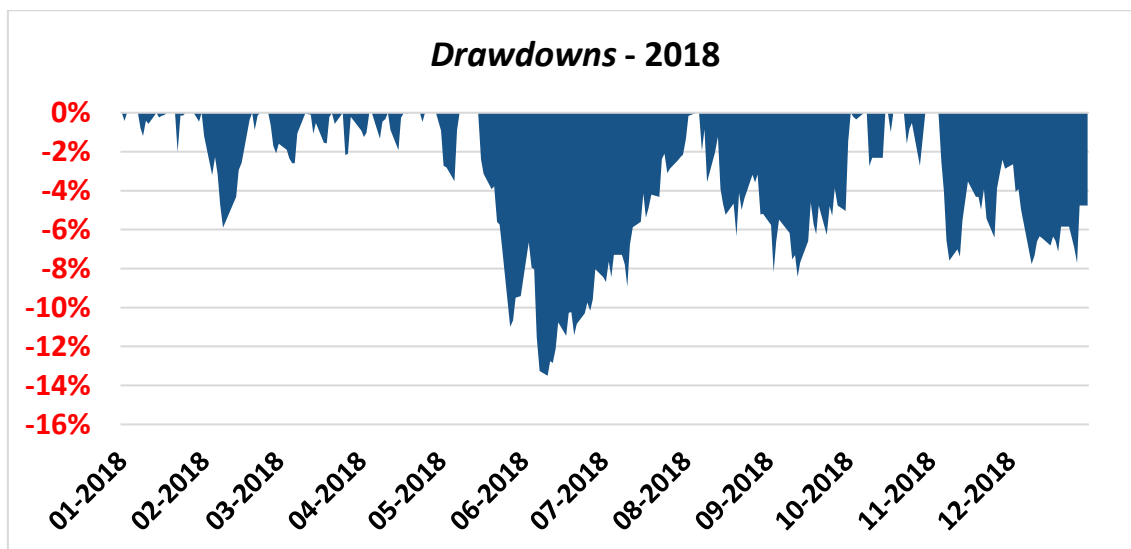
To look exclusively at the result of the year the fund was created masks one of the political shocks that most impacted the Brazilian market in recent years. On May 18, the markets were suffering from the leak of recordings by then president Michel Temer, in a political development that effectively buried the pension reform sought by the president and ended the reform agenda that marked his term.

Even so, the Alaska Black Institucional FIA fund obtained a return of 51.44% against 10.64% for the Ibovespa index, and it is worth remembering that the fund's start date was February 21. That year, Magazine Luiza emerged as the main source of returns for the portfolio, followed by positions in Marcopolo, Fibria, Rumo and other companies in the Shopping Malls and Commodities segments.

2018

Another politically busy year in Brazil, with events guiding the short-term performance in both semesters of the year. A first semester strongly impacted by the truck drivers' strike was immediately followed by the electoral race, which brought volatility to the markets until the conclusion of the second round at the end of October. The Alaska Black Institucional FIA portfolio once again

had moments of sharp decline that had little impact on the year's results: in February it reached a drawdown of -5.89%, in June -13.50%, in September -8.42% and in December -7.72%.



Source: Alaska Asset and CVM. Data calculated based on the share of the Alaska Black Institucional fund available on the CVM website.

Magazine Luiza was once again the highlight of the portfolio, followed by commodity names such as Suzano, Petrobras, Vale and Fibria. At the end of October, Magazine Luiza carried out its first share offering since the company's digital transformation started in 2016. On that occasion, we sold the entire MGLU3 position of the funds, including Alaska Black Institucional FIA, and bought it again after a fall of approximately 50% in the company's share price, motivated by fears of an eventual entry by Amazon into the Brazilian retail market. The result was a return of 32.37% for the Alaska Black Institucional FIA against 15.03% for the Ibovespa.

2019

The year 2019 was remembered for the records of attracting investors to the stock exchange and expansion of all areas of the Brazilian financial market. Even so, we once again saw significant

drawdowns in the market, this time as a result of political clashes between the US and China in the context of the so-called Trade War. Despite the catastrophic predictions of each new Trump ultimatum, Brazilian (and global) markets ended the year with a strong rise and little progress in the matters debated by the two powers. The Alaska Black Institucional FIA did not pass unharmed and accumulated drawdowns of 15% and 10% in May and August respectively. Despite this, the fund achieved a performance of 31.12% compared to the 31.58% of the Ibovespa.

Magazine Luiza, Rumo and Aliansce were the main positive contributions to the fund's performance, while the position in Braskem emerged as a negative highlight, detracting 5 p.p from the year's result. The year started badly for the company after successive negative events, starting with the geological event of Alagoas and culminating in the end of the negotiation for the acquisition of the company by the Dutch company LyondellBasell. 2019 was also the year in which we achieved the first relevant position in Cognac, which brought a positive contribution of 1.5 p.p. for the year's result.

2020

The year that marked the beginning of the Covid-19 pandemic began with optimism and good results for the financial market and the Brazilian economy. There were records of fundraising in equity funds during the month of January, while companies from all sectors encouraged investors with messages that the domestic market exceeded even the most optimistic expectations. After the long Carnival holiday, however, we saw the beginning of the most intense and fastest drop in the history of the Brazilian stock market, motivated by the advance of Covid-19. The month of March 2020 accounted for 9 of the 10 worst daily drops for the Alaska Black

Institucional FIA, with 4 days of double-digit losses of 18.1%, 16.1%, 15.1% and 12.7% , culminating in a drawdown of more than 50% for the fund's shareholders.

The sharp drop in all the stock's assets provided an opportunity to rebalance positions and add names that had been “in the crosshairs” of the management team for some time, such as Renner and Localiza. There was an increase in the allocation to commodity companies after the American elections, and a first movement of decrease in the position of the fund in Magazine Luiza, which came to represent 24% of the portfolio during the most intense months of the pandemic and lockdown.

The year ended with a fall of 4.50% for the fund, losing to the positive return of 2.92% of the Ibovespa index. Even so, the result showed that active management and position rebalancing play a key role in reversing large drawdowns. We ended the year with a portfolio allocated to companies with strong cash generation potential and extremely discounted market prices. Positions in Cognac, Petrobras and Braskem contributed negatively with 7.5 p.p., 4.3 p.p and 3.9 p.p. respectively.

2021

The first half of 2021 was practically an extension of the post-March crisis year 2020. The political noises of February did not prevent the semester from closing strongly positive for the market as a whole. The second semester, however, was dominated by political narratives and clashes between the powers. The result can be seen in the strong discount movement in local assets, especially in the interest curve, which started to price double-digit interest rates, and in the dollar, which again made the maximum seen in the covid

crisis. Tech companies, recent IPOs and local retail companies performed comparatively poorly on the stock market.

In 2021, we reaped some of the fruits planted at the end of 2020, when we chose to rotate the portfolio and invest in commodity companies that had historically low multiples and very strong prospects for cash generation in the short term. Magazine Luiza's Implicit IRR was different from the investment alternatives and that's why we opted for a drastic reduction of the position at the beginning of the year, in favor of increasing the position in commodity companies and exposed to the local market. The reduction was agreed and despite the drop of almost 75% in the company's shares, the negative contribution to the portfolio was only 1.5 p.p. Braskem benefited from a year of exceptional spreads in the resins and petrochemicals market, progressed even further in its deleveraging process and distributed relevant dividends to its shareholders. The same narrative was seen in other companies in the portfolio, such as Petrobras, Vale and Cosan.

It was in that year that we negotiated the sale of a relevant part of our position in the cabotage and maritime transport company Log-In Logística, practically 6 years after the initial investment, at a valuation of 25 reais per share, totaling R\$2.6 billion. The company was worth 46.2 million reais in Dec/2016. The settlement of the operation took place in early 2022.

The fund ended the year with a positive performance of 4.41%, against an 11.93% drop in the Ibovespa index.

Results and peers

In 5 years, the fund delivered an accumulated return of 166.89% (annualized return of 21.83%), surpassing the Ibovespa, which

presented a return of 61.80% (annualized return of 10.16%). The excess return to the Ibovespa was generated in 52% of the days and in 55% of the months since its existence.

	Alaska Black Institucional FIA	Ibovespa
Return since 21/feb/17	166.89%	61.80%
Annualized Return	21.83%	10.16%
Annualized Volatility	29.41%	26.94%
Sharpe Ratio	0.54	0.16



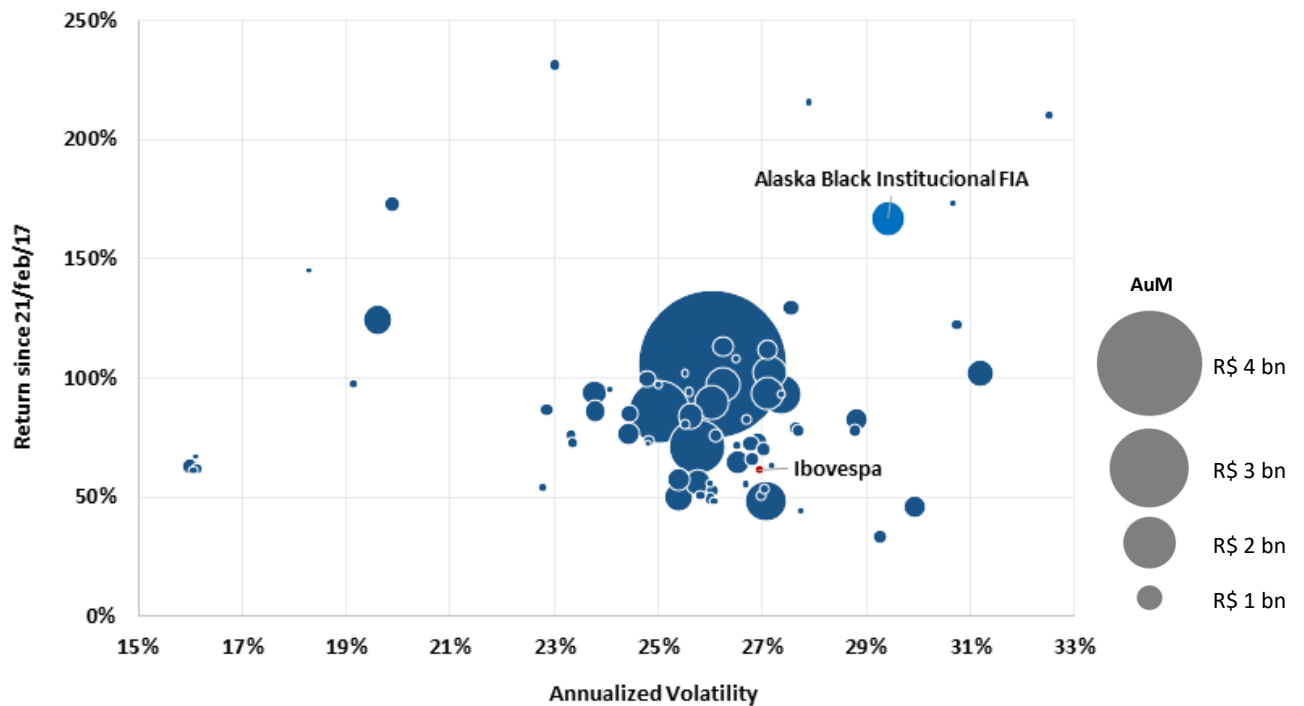
Source: Alaska Asset, CVM e B3. Data calculated based on the share of the Alaska Black Institucional FIA fund available on the CVM website and the Ibovespa historical series available on B3. Base date: February 21, 2022.

Indicators	Alaska Black Institucional FIA
Alpha	0.920
Beta	0.964
Ibovespa Correlation	0.880

Source: Alaska Asset and Bloomberg. Base date: February 21, 2022.

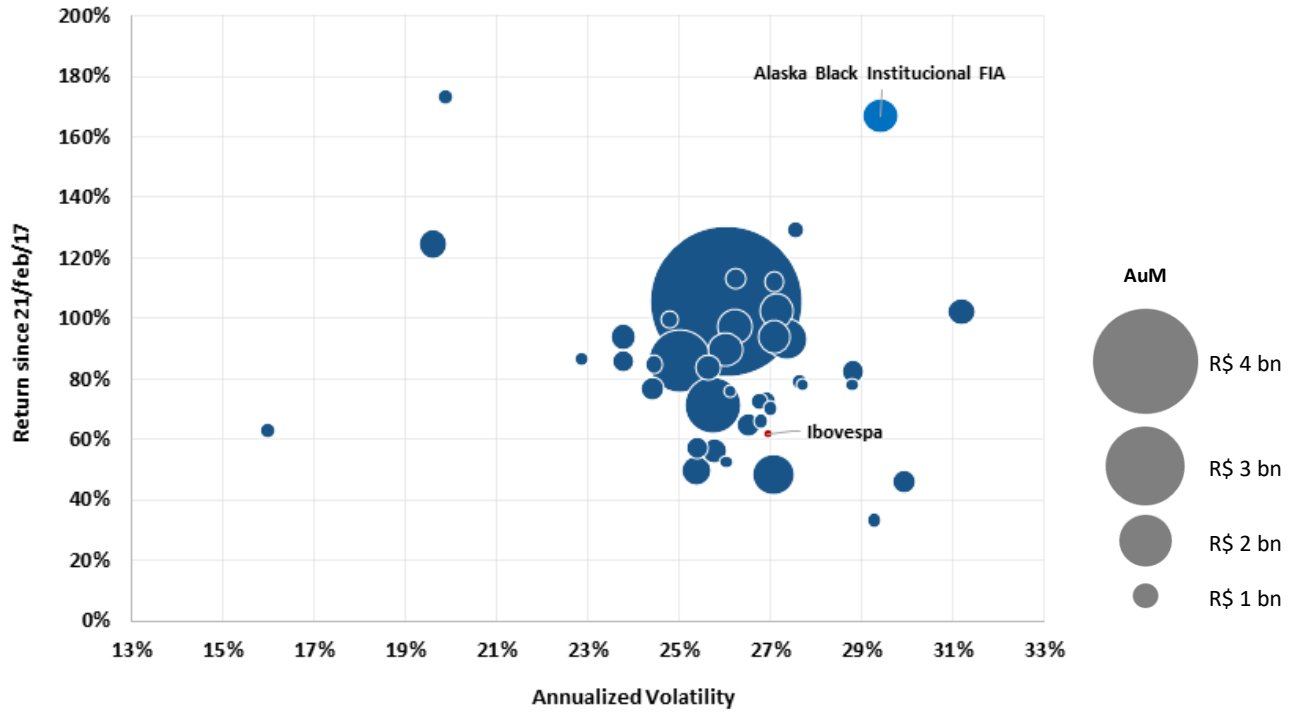
For comparison with peers, funds classified by ANBIMA as 'Equities' and 'Value Equities' were considered, with allocation only in Brazilian companies and with equity greater than or equal

to R\$ 250 mm and 100 or more shareholders. In the chart below, the size of each circle is proportional to the AuM of each fund.



Source: Alaska Asset, ANBIMA, CVM and B3. Base date: February 21, 2022.

Considering funds with AuM greater than or equal to R\$500 mm, the Alaska Black Institucional FIA has one of the highest returns and Sharpe ratios in the industry.



Source: Alaska Asset, ANBIMA, CVM and B3. Base date: February 21, 2022.

Lessons

We took advantage of the Alaska Black Institucional FIA's time frame to show, in practice, how a simple, well-applied and consistent strategy can generate value for the shareholder in extended terms.

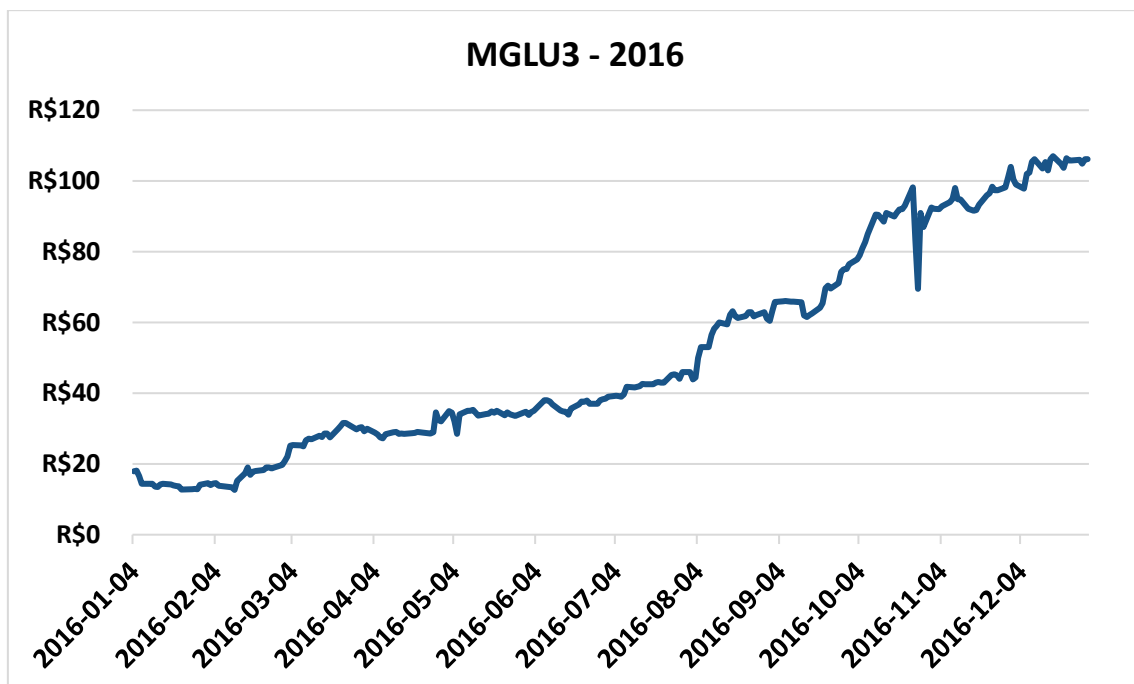
Ignore narratives

A well-done investment process is the key tool to maintain an organized and quantifiable management, and ensure that all portfolio movements are coherent and justifiable, no matter what scenario we are in. We have seen, in our brief retrospective, that noise and uncertainties are part of the investor's daily life,

especially in the Brazilian market, so we want to highlight that the lack of an objective decision-making instrument can lead investors

to give excessive weight to narratives moments and make costly mistakes.

Some narratives lasted for months, others a few days, but in most of them it is possible to see with the naked eye the ability to destroy value for the investor. In October 2016, a few weeks before the release of results, Magazine Luiza's share dropped 29.2% in a few days, shortly after practically hitting the 100 reais mark for the first time. The exact origin of the rumor that caused this movement is unknown, but as we can see in the chart below, the movement that followed it was one of abnormal liquidity, and it distorted prices in the very short term. The company, to resolve possible speculations about its results, anticipated the quarterly disclosure and the stock soon returned to its normal behavior.



Source: Alaska Asset and Bloomberg. MGLU3 prices in 2016 not adjusted for dividends, splits and other corporate events.

Each political clash, whether in Brasília or around the world, generated movements in a direction that was not always in favor of the fundamentals. The trade war between the US and China caused much of the volatility seen in 2019, but its effects on the fundamentals of companies, especially those in Brazil, were much smaller than the price changes suggested. The discussion of noise leads us to a second important point about long-term portfolio management:

Understand what they are and focus on the fundamentals

Having coherence and structure to shield ourselves from the biases and impulses that bombard the market every day requires a self-policing mechanism that aims to make decisions based on quantifiable variables to avoid impulsive or over-reactive decisions. We require financial modeling and qualitative analysis of the companies we prospect to make sure that no investment decision will be made on the basis of facts that do not change our perception of risk about a company or its ability to generate future value in the form of cash flows.

Each company is a unique mechanism for transforming revenues into cash, and it is up to the analysis team to observe which variables really have a concrete effect on the generation of value of the analyzed companies. The investor who ventures into strategies for allocating resources in companies in the long term without having the discipline to understand what really moves the price of a stock, will have difficulties in navigating moments full of noise and uncertainties, and will be compelled to give excessive weight to elements that will not matter a few months from now.

The example of Magazine Luiza cited above can be anecdotally associated with this type of lack. The drop may even have

originated from rumors of bad results, but it was certainly exacerbated by investors who were exposed to Magazine Luiza without the support of a concrete investment thesis based on the company's fundamentals and its ability to deepen the scope of the revolution that was already part of the company at that time.

The power of rebalancing

As long-term investors, we are exposed to market moods, which can get really bad depending on the narratives at play. We do not have the capacity, and it is not even in our scope of investments, to try to anticipate or surf movements arising from shocks that are dissociated from the fundamentals of companies. However, we can take advantage of these moments to make adjustments that generate value for our shareholders. Moments of tension or euphoria in the market are true factories of price distortions, and it is up to us to react in the best way to extract value without compromising the fundamental integrity of the stock portfolio. Considering that Alaska Black Institucional FIA's portfolio usually has 8-20 stocks in its portfolio, and that the analysis team closely monitors between 60-80 assets, any relative distortion between companies' prices creates opportunity for movement.

We have done this numerous times in the last 5 years with a positive contribution to the fund's results against Ibovespa. Petrobras was the target of numerous political debates due to the conduct of its pricing policy, many of which brought down the share price in the very short term. Our expectation for Petrobras' cash generation remained comfortable due to the historically low price and conservative assumptions for oil prices. In this way, it was coherent to take advantage of each exaggerated movement of the market to move the portfolio and buy more shares of the

company, financing the purchases with shares of other companies less affected by the political crisis.

Portfolio rebalancing does not always originate from specific noise, and we are consistently monitoring the internal rates of return (IRRs) of portfolio companies in order to maintain exposure to those with higher premiums. As we detailed in the investment process, the more expensive a stock is, the lower its IRR, so if a stock goes up without there being any reason to update our projections on its cash flow, its IRR necessarily goes down. Discipline leads us to reduce our position in these cases and seek reinvestment in companies that, in relative terms, have become cheaper.

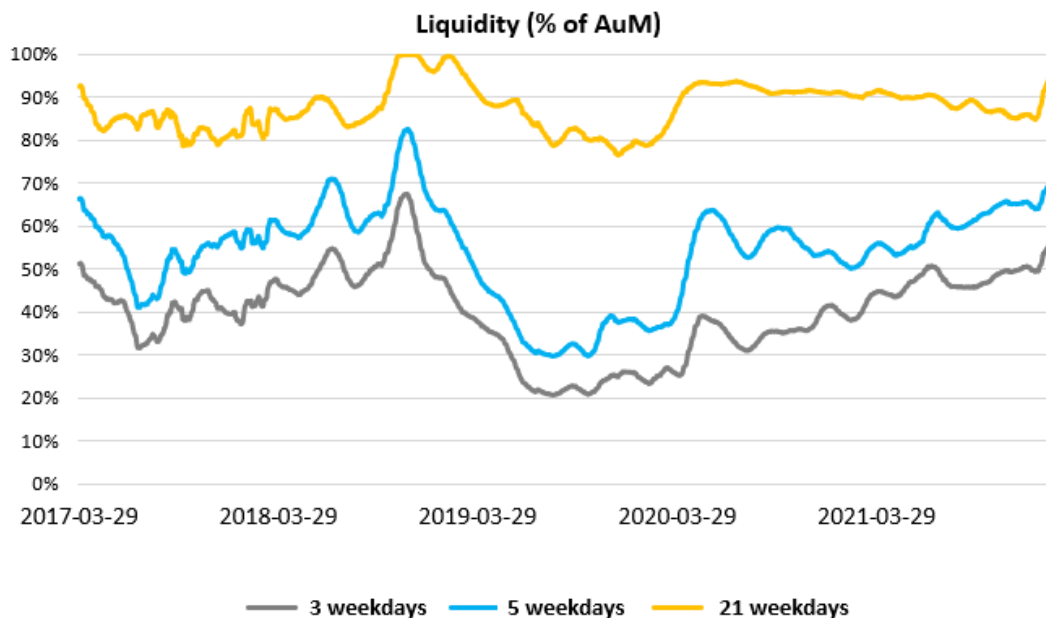
Liquidity matters

An essential concern in asset managing is keeping the portfolio always ready for eventual movements, whether motivated by changes in investments or eventual redemptions. The only way to do this is to incorporate a robust liquidity filter into the investment process and avoid having a relevant percentage of the portfolio in illiquid positions. It is not enough to consider the current market liquidity as a parameter, after all, it is known that during moments of crisis and redemptions there is a generalized decrease in the liquidity of some assets.

Concentrating the portfolio in illiquid stocks creates the risk of permanent capital loss, especially when management deals with third-party capital. At the time of funding, this risk is covered by the flow of capital that creates a “foam” of liquidity when setting up a position, but in the event of an eventual restriction of liquidity in the market or redemption of third-party resources, management

may find itself in the position of having to generate cash by selling the stock far below the price seen on screen.

Today, we prioritize the search for investment opportunities in liquid names and have exposure limits to small cap stocks. The chart below shows the high liquidity of the assets that make up the Alaska Black Institucional FIA portfolio: currently, in 3 business days, we managed to withdraw more than 50% of the fund's assets in cash.



Source: Alaska Asset and Bloomberg. The fund's liquidity indicator considers a limit of 20% of the average trading volume of its assets with a moving window of 30 working days.

X-ray of the shareholder base

As of the writing of this document, Alaska Black Institucional FIA has received contributions from 197,000 unique shareholders, and has had a maximum of 124,000 shareholders simultaneously in the fund. Today we have around 80 thousand shareholders investing in the fund, 80% of them accumulate positive results while the rest have a position with negative returns.

Of the 114,000 shareholders who entered and left the fund, 30% redeemed shares with a value lower than the investment and 70% made redemptions with positive returns. Having 34,000 shareholders who have redeemed negative shares in a fund with performance as above the benchmark as the Alaska Black Institucional FIA is a matter of financial education. Adding to the concerns is the extremely low permanence time of the shareholder base: 50% of the total redemptions made in the fund are from investments made less than 1 year (up to 0.91 years), as we can see in the table below, a short term considering the equity investment horizon. 90% of total redemptions were made for investments of up to 2.14 years, a very short term.

% of total redemptions	Maximum permanence (years)
10%	<i>0.24</i>
20%	<i>0.38</i>
30%	<i>0.53</i>
40%	<i>0.70</i>
50%	<i>0.91</i>
60%	<i>1.16</i>
70%	<i>1.43</i>
80%	<i>1.74</i>
90%	<i>2.14</i>
100%	<i>3.52</i>

Source: Alaska Asset. Permanence calculated with base date: Feb 21, 2022 considering the total redemptions made at Alaska Black Institucional FIA since its inception on Feb 21, 2017.

We built a fund for the long-term and we understand that there is still a gap to be filled between the manager's strategy and the shareholder's expectations regarding the fund. The alignment of expectations is essential for the shareholder to extract the maximum

value from the product he invests. A few shareholders achieved higher returns than the Alaska Black Institucional FIA had in the period, following the same logic we use in portfolio rebalancing. Shareholders who invest additional resources in a downturn are able to take advantage of market opportunities and effectively boost their results, improving the average price. Only those who have intimate knowledge of the investment process and the fund are confident enough to ignore the bad feeling of loss to take advantage of the good buying opportunity.

Finally, we see that shareholders who remain in the fund longer have a higher average return than those with shorter time. The causal relationship suggested by these facts is that those who redeemed in less time did so because of discomfort with poor short-term returns, while those who remain have greater support in their knowledge of the fund's strategy.

Empirical evidence shows that the shareholder's return is not just a function of the manager's return. The bad conduct of buying and selling of shares can spoil the performance of a portfolio with theoretically good composition. Wrong redemption decisions are always related to problems of misalignment of expectations between the shareholder and the purchased product. Before buying shares or financial products, the shareholder has the obligation to inform himself about the terms, risks involved and expected volatility for the product, and correctly adjust his investment strategy. It is worth investing even more in shareholder education so that capital becomes increasingly qualified and knows, as we do with shares, how to take advantage of the market to generate value for itself and not the other way around.

The following 5 years

The moment of looking ahead cannot be used to make promises of return or predictions about external factors on which we will often not be able to influence, only react. That being said, we can assure you that we will always react to market conditions consistently in our investment process, even if it means facing market turmoil head-on when it has no fundamental impact on the companies we review.

We will continue to participate, whenever possible, in the Audit Committee and Board of Directors of the investees, with the commitment to collaborate and not activism. We managed to aggregate within the scope of capital markets and ensure shareholder rights, but we have no ambition to actively participate in the management of companies now or in the future.

We also emphasize the commitment to transparency and accessibility of the management team to the fund's stakeholders, whether final shareholders or market professionals responsible for managing or allocating resources. The journey of maturing of the Brazilian investment market necessarily involves financial education, and we advocate the transparency of investment vehicles towards their shareholders. We will continue to disclose our opinions and facts about the portfolios in our information vehicles in order to convey, in the best possible way, our strategy, possible risks and mishaps that may occur along the way.

More importantly, we maintain our commitment to learning and to the evolution of our investment process, and we are inspired by the great managers, Brazilian and foreign, who paved the road that we have only recently started to travel in the management of mutual funds. We are blessed with the presence of members with unique

experience and we see that the best way to honor this grace is to extract to the fullest, the most valuable things they can offer us: the time and the chance to learn something new every day.

Performance Attribution

The breakdown of half-year performance by asset class is shown below:

2S21	Equities	Interest Rates	Currencies	Cash	Cost*	Total
Alaska Black Institucional FIA	-10.03%	-	-	0.03%	-0.91%	-10.90%
Alaska Black FIC FIA – BDR Nível I	-22.64%	-0.14%	-8.37%	0.35%	-0.79%	-31.59%
Alaska Black FIC FIA II – BDR Nível I	-22.63%	-0.14%	-8.36%	0.35%	-0.78%	-31.56%
Alaska 70 Icatu Previdenciário FIM	-7.24%	-	-	0.96%	0.33%	-5.94%
Alaska 100 Icatu Previdenciário FIM	-10.84%	-	-	0.05%	1.15%	-9.64%
Alaska Black Advisory XP Seg Prev FIC FIM 70	-7.16%	-	-	0.90%	-1.02%	-7.27%
Alaska Black Advisory XP Seg Prev FIC FIM 100	-10,61%	-	-	0.04%	-0.98%	-11.55%
Alaska Black 70 Advisory XP Seg Prev FIC FIM	-7.19%	-	-	0.91%	-0.92%	-7.20%
Alaska Black 100 Advisory XP Seg Prev FIC FIM	-10.58%	-	-	0.04%	-0.87%	-11.42%
Alaska Previdência 100 FIC FIM	-10.55%	-	-	0.10%	-1.08%	-11.53%
Porto Seguro Alaska 70 Prev FIM	-7.24%	-	-	0.93%	-2.29%	-8.60%

Holding Company

We view the portfolio of the “Alaska Black” funds as a holding company.

1. Investments and Divestments: The equity portfolios of the Alaska Black Institucional FIA and Alaska Black Master FIA – BDR Level I funds are very similar, with only minor differences in position sizes and two additional names in the second fund. In the semester, two companies from the energy sector entered, one from the financial sector and one from the steel sector.
 - a. **Alaska Black Institucional FIA**: at the end of the second half of 2021, the fund was composed of twenty-two companies.
 - b. **Alaska Black Master FIA – BDR Nivel I**: at the end of the second half of 2021, the fund's stock portfolio consisted of twenty-four companies.

2. IRR: The expected internal rate of return on the equity portfolio at the end of the second half of 2021 was 20.99% p.a. In the first half of 2021, the estimated rate of return was 23.02% p.a.

3. Dividends:
 - a. **Alaska Black Institucional FIA**: in the second half of 2021, the fund received in dividends (dividends and interest on equity) 4.62% of equity at the end of the period.
 - b. **Alaska Black Master FIA – BDR Nivel I**: in the second half of 2021, the fund received in dividends (dividends and interest on equity) 3.99% of equity at the end of the period.

We show in the table below the revenue and profit of “holding Black”, as well as how much these values represent of the fund's equity.

We compared the portfolio at the end of the second half of 2021 with the portfolio we had a year ago, considering the results of the last four quarters disclosed. The decrease in revenue is due to a reduction in the fund's Shareholders' Equity and a slightly higher exposure to companies with higher multiples over revenue (Revenue/Market Value and Profit/Market Value). This explanation is also valid for the table that compares “Holding Black” revenue and profit as a percentage of the fund's equity. The net margin (Net Income/Net Revenue) of “Holding Black” went from 7.87% at the end of the second half of 2020 to 5.85% at the end of the second half of 2021. The positive margins reflect the recovery of the invested companies during the second half of 2021.

R\$ Millions	31/12/2020	31/12/2021	Variation
Net Revenue	1,936.67	1,514.02	-21.82%
Net Profit	157.27	92.82	-40.98%

% of AuM	31/12/2020	31/12/2021	Variation
Net Revenue	96.90%	95.44%	-1.50%
Net Profit	7.87%	5.85%	-25.64%

Markets

In the second half of 2021, risk assets behaved very similarly to the first half of the year. The main stock exchanges closed the semester on a high, again with an emphasis on the American stock exchanges, which set successive historical highs; Commodity baskets appreciated and the US currency strengthened against its

main pairs, with even greater magnitude against emerging market currencies.

The appreciation of the stock exchanges in the period can be mainly credited to the economic recovery that has taken place since the end of the pandemic. Even though the momentum of the recovery has cooled, the low level of long-term interest rates and the expectation of a gradual reduction of the monetary and fiscal stimulus adopted during the pandemic favored the allocation in equity in the period.

Commodity baskets had another semester of appreciation. In summary, we can say that bottlenecks in logistics chains, as a result of the restrictions adopted during the pandemic, continued to be an important factor in the rise in prices. The consequences of these restrictions on the chains resulted in the difficulty for supply to keep up with the growth in demand, which has followed an upward trend since the economic reopening. In addition, we had specific events that favored the rise of some commodities in particular: droughts that contributed to the rise of agricultural products such as wheat and coffee; and the harsher winter in Europe, combined with difficulties in relations with Russia, which resulted in a sharp rise in natural gas.

The American currency, as already mentioned, appreciated in the semester. This upward movement can be attributed to more robust US growth data compared to other developed countries and signs of a slowdown in the pace of Chinese growth. Another factor that contributed to the rise in the dollar was the high level of US inflationary indices, which resulted in a tougher stance on the part of the FED in the fight against inflation throughout the semester. In addition to accelerating the withdrawal of stimulus, scheduled to end in March 2022, the US Central Bank also indicated at least three interest rate hikes for 2022.

In the local market, risk assets had a very difficult semester. Internal issues prevailed over external ones and contaminated investors' expectations: the Brazilian Real devalued against the Dollar, the Ibovespa presented a negative performance and interest rates rose. At the beginning of the semester, the Executive Branch sent to Congress a proposal for a tax reform that did not please investors, and together with the strong resistance of the sectors involved, it did not prosper in Congress.

On the inflation side, successive published indices surprised the market negatively. This made the Central Bank take a tougher stance in combating inflation, both in terms of the rate of increase in the Selic rate and in the statement, even emphasizing that it would take the basic interest rate to significantly contractionary levels. The Central Bank also made it clear in its latest communications that controlling expectations for 2022 and 2023 is its priority.

Another factor that negatively impacted local risk assets was the payment of court orders. This proposal was the instrument that the Executive Branch found to postpone parts of the precatories and make the spending ceiling more flexible; both measures aimed to finance the government's new social program, 'Auxílio Brasil'. This attitude was very poorly received by investors, as it was understood as a populist measure aimed at the 2022 elections, and which in practice resulted in the violation of the spending ceiling.

Local economic activity was another factor that negatively affected our assets. After successive monthly data (services, retail sales and industrial production) indicating economic stagnation, official government data confirmed that we have entered a technical recession. Q2 and Q3 GDP fell from the previous quarter, which triggered a wave of smaller growth revisions for 2021 and 2022.

Alaska Range

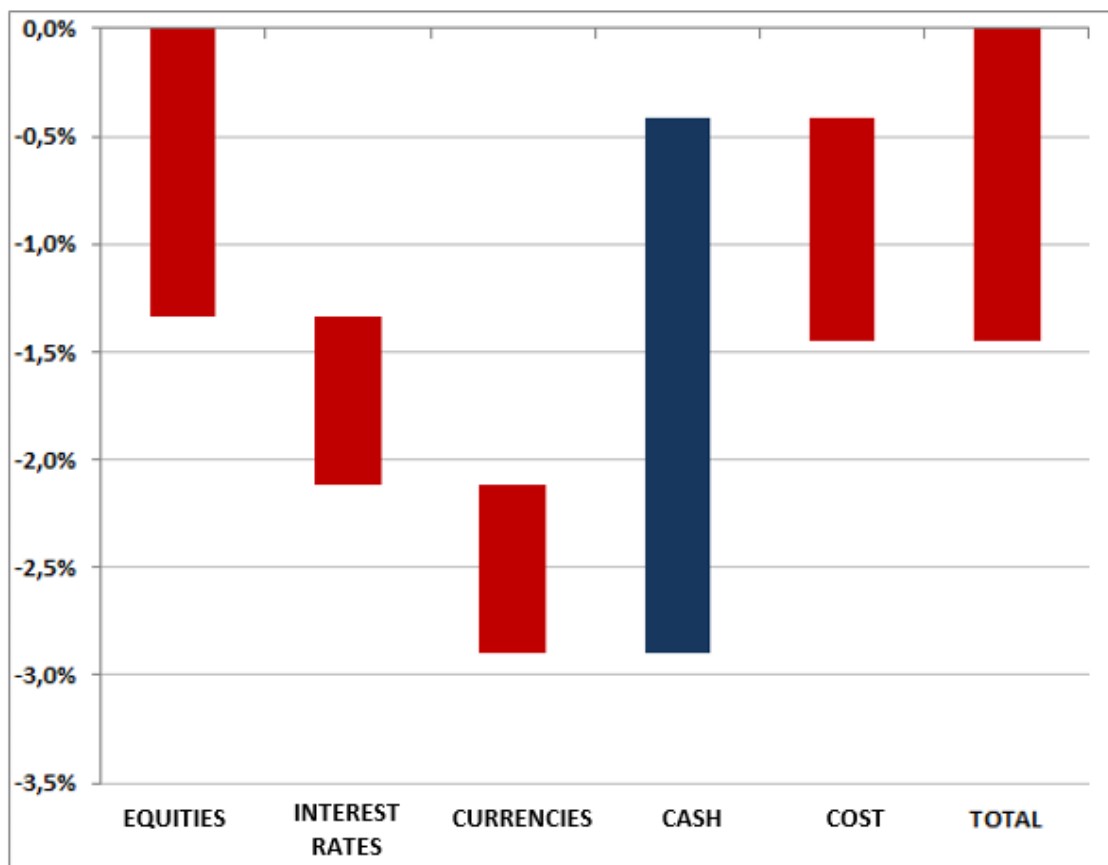
The Alaska Range fund closed the second half of 2021 with a drop of 1.45%, while its benchmark, the CDI, rose 3.09% in the period. The main reason for the fund's fall was the long positions in the stock market and local currency. The Ibovespa fell 17.33% in the semester, while the dollar appreciated 12.20% against the real. Despite positive results in the long & short strategy, between the stock portfolio and the index, and in the turnover of positions, these gains were insufficient to cover the losses of the directional positions.

In the variable income asset class, the fund incurred losses of 1.34%, mainly due to long positions on the local stock exchange throughout the semester. Despite gains of 1.88% in the long & short strategy, the directional strategy presented a negative return of 3.22%, which compromised the strategy as a whole. The equity portfolio's superior performance relative to the index is mainly due to positions in the mining sector; on the negative side, the education sector stands out.

In the interest rate market, the fund remained without directional positions throughout the semester, carrying only arbitrage positions on the curve that aimed to obtain gains from distortions. This strategy had a negative contribution of 0.78% in the period. The result for the semester was contaminated by markings that differed from market prices: we started the semester with a favorable markup against an unfavorable markup on the last day of the year. This is because the vehicle for capturing gains from distortions is three- or four-month locks on the yield curve. And since the closing auctions of the different vertices do not occur simultaneously, it is relatively frequent that the relationships of the closing prices do not

exactly reflect the relationships of prices practiced during the trading session.

In the currency market, the fund also incurred losses as it carried short positions in dollars against the real throughout the semester, something close to 10% of equity. Even with the increase in the interest rate differential between Brazil and the US, which implies a positive carry for short positions in dollars, and the good performance of our external accounts, our currency was unable to perform well in the semester. The slowdown in economic activity throughout the semester and the numerous noises around our fiscal situation, which culminated in the easing of the spending ceiling, were preponderant factors in the performance of our currency.



We appreciate the trust of our customers and partners.

Best regards,

Alaska Asset Management



	2S21	Since Inception*
Alaska Black Institucional FIA	-10.90%	162.11%
Ibovespa	-17.33%	51.80%
IPCA + 6% p.a.	8.85%	68.16%
CDI	3.09%	30.65%

*Inception in 21/02/2017

	2S21	Since Inception*
Alaska Black FIC FIA - BDR Nível I	-31.59%	171.43%
Ibovespa	-17.33%	84.70%
IPCA + 6% p.a.	8.85%	220.54%
CDI	3.09%	122.99%

*Inception in 29/12/2011

	2S21	Since Inception*
Alaska Black FIC FIA II - BDR Nível I	-31.56%	37.87%
Ibovespa	-17.33%	69.58%
IPCA + 6% p.a.	8.85%	70.58%
CDI	3.09%	32.90%

*Inception in 03/01/2017

	2S21	Since Inception*
Alaska 70 Icatu Previdenciário FIM	-5.94%	35.28%
IMA-B	-0.55%	39.61%
Ibovespa	-17.33%	23.98%
IPCA + 6% p.a.	8.85%	52.14%
CDI	3.09%	18.45%

*Inception in 02/05/2018

	2S21	Since Inception*
Alaska 100 Icatu Previdenciário FIM	-9.64%	6.96%
IMA-B	-0.55%	3.89%
Ibovespa	-17.33%	2.53%
IPCA + 6% p.a.	8.85%	26.88%
CDI	3.09%	6.50%

*Inception in 05/03/2020

	2S21	Since Inception*
Alaska Black Advisory XP Seg Prev FIC FIM 70	-7.27%	9.46%
IMA-B 5	3.24%	14.04%
Ibovespa	-17.33%	-2.24%
IPCA + 6% p.a.	8.85%	32.17%
CDI	3.09%	8.10%

*Inception in 31/10/2019

	2S21	Since Inception*
Alaska Black Advisory XP Seg Prev FIC FIM 100	-11.55%	6.89%
IMA-B 5	3.24%	13.96%
Ibovespa	-17.33%	-3.12%
IPCA + 6% p.a.	8.85%	32.11%
CDI	3.09%	8.08%

*Inception in 01/11/2019

	2S21	Since Inception*
Alaska Black 70 Advisory XP Seg Prev FIC FIM	-7.20%	10.35%
IMA-B	-0.55%	7.21%
Ibovespa	-17.33%	12.96%
IPCA + 6% p.a.	8.85%	25.58%
CDI	3.09%	5.54%

*Inception in 12/06/2020

	2S21	Since Inception*
Alaska Black 100 Advisory XP Seg Prev FIC FIM	-11.42%	15.28%
IMA-B	-0.55%	9.10%
Ibovespa	-17.33%	18.28%
IPCA + 6% p.a.	8.85%	25.94%
CDI	3.09%	5.64%

*Inception in 01/06/2020

	2S21	Since Inception*
Alaska Previdência 100 FIC FIM	-11.53%	0.24%
IMA-B	-0.55%	-0.43%
Ibovespa	-17.33%	-11.02%
IPCA + 6% p.a.	8.85%	16.76%
CDI	3.09%	4.43%

*Inception in 23/12/2020

	2S21	Since Inception*
Porto Seguro Alaska 70 Prev FIM	-9.98%	-8.60%
IMA-B	-0.55%	-0.45%
Ibovespa	-17.33%	-18.28%
IPCA + 6% p.a.	8.85%	9.96%
CDI	3.09%	3.39%

*Inception in 01/06/2021

FUND	2S21	YTD	ITD	INCEPTION	AUM
Alaska Range FIM	-1.45%	2.35%	70.32%	1-jul-2015	116,283,003.24
% of CDI	-	53%	113%	-	-
Alaska Black FIC FIA - BDR Nível I *	-31.59%	-18.17%	171.43%	29-dec-2011	1,137,277,704.34
IPCA + 6%	8.78%	16.27%	220.54%	-	-
Alaska Black FIC FIA II - BDR Nível I	-31.56%	-17.88%	37.87%	3-jan-2017	286,219,440.47
IBOVESPA	-16.59%	-11.93%	69.58%	-	-
Alaska Black Institucional FIA	-10.90%	4.41%	162.11%	21-feb-2017	1,586,277,125.90
IBOVESPA	-16.59%	-11.93%	51.80%	-	-
Alaska 70 Icatu Previdenciário FIM	-5.94%	3.67%	35.28%	2-may-2018	299,503,599.67
IMA-B	-0.55%	-1.26%	39.61%	-	-
Alaska 100 Icatu Previdenciário FIM	-9.64%	3.22%	6.96%	5-mar-2020	19,621,010.72
IMA-B	-0.55%	-1.26%	3.89%	-	-
Alaska Black Advisory XP Seg Prev FIC FIM 70	-7.27%	3.78%	9.46%	31-oct-2019	19,195,887.90
IMA-B 5	3.27%	4.57%	14.04%	-	-
Alaska Black Advisory XP Seg Prev FIC FIM 100	-11.55%	3.81%	6.89%	1-nov-2019	63,011,153.28
IMA-B 5	3.27%	4.57%	13.96%	-	-
Alaska Black 70 Advisory XP Seg Prev FIC FIM	-7.20%	1.96%	10.35%	12-jun-2020	18,960,258.23
IMA-B	-0.55%	-1.26%	7.21%	-	-
Alaska Black 100 Advisory XP Seg Prev FIC FIM	-11.42%	0.94%	15.28%	1-jun-2020	26,377,789.80
IMA-B	-0.55%	-1.26%	9.10%	-	-
Alaska Previdência 100 FIC FIM	-11.53%	-0.42%	0.24%	23-dec-2020	9,049,673.46
IMA-B	-0.55%	-1.26%	-0.43%	-	-
Porto Seguro Alaska 70 Prev FIM	-8.60%	-	-9.98%	1-jun-2021	1,731,963.55
IMA-B	-0.55%	-1.26%	-0.45%	-	-

INDICATORS	2S21	YTD
CDI	3.07%	4.40%
DOLLAR (PTAX)	11.49%	7.39%
IBOVESPA	-16.59%	-11.93%
IMA-B	-0.55%	-1.26%
IMA-B 5	3.27%	4.57%
IPCA	5.63%	9.71%
IPCA + 6%	8.78%	16.27%

* Change of Alaska Black FIC FIA - BDR Nível I's benchmark: 29-dec-2011